

Effective governance in an NHS Trust



A one-day grounding in the principles and practice of governance for secretaries and their boardroom colleagues in the NHS

Governance in the NHS is about more than good clinical practice; it's about boards working effectively to drive up standards, secure value for money and improve delivery to patients and other stakeholders. As the NHS embarks upon the most radical shake-up in its 60-year history, good governance has never been of greater importance.

This one-day course examines NHS Trust governance from first principles to best practice. Delegates will consider among other things the relationship between governance and operational issues; the roles, relationships and workings of the Trust board; accountability to and engagement with stakeholders; and issues of confidence, integrity and assurance.

Programme

09:00

Registration & tea/coffee

Governance versus operation

The parameters of governance
Having clear boundaries and principles
The challenge of over involvement in operational management

Assessing the governance structure

Matching a realistic requirement to a focused need
Dealing with opinions of others
Creating longevity and confidence

Chair, SID, NEDs and the executive

Rules of operation and people parameters
Delivering independence and challenge
Legal, aesthetic and governmental requirements

Effective meetings (public and private)

Getting the balance right in an arena of public accountability
Constructive use of people and time
Timing, focus and communication

Stakeholder engagement

Who needs to be involved?
Quis custodiet ipsos custodes (who guards the guardians?)
Communication, community and clarity

The correct use of committees

Evolution or revolution to give a workable structure
How many committees do we need?
Hierarchical reporting lines and avoidance of repetition

When to challenge

Advocacy and consultation
Assessing the direction of travel
Risk awareness and public perception

Enabling assurance

Governance and the secretarial role
Integrity, probity and reality
Calm, chaos and breakdown

17:00

Close
