

Strategic risk management for corporate governance



A senior level course exploring the role of boards and senior managers in managing risk

Recent corporate failures have often highlighted significant shortcomings in understanding and managing risk, in many cases at board level. This one day course focuses on the role of boards and senior management in corporate governance and risk management, exploring risk management and the provision of assurance in the context of overall business strategy, governance best practice and board effectiveness.

Delegates are expected to be familiar with general corporate governance principles; if new to this area, we recommend attending our *Essential Corporate Governance* course beforehand.

Programme

09:00

Registration & tea/coffee

Introduction and context for the day

What do we mean by corporate governance?

Introduction and definitions
The link between performance and conformance
Achieving the 'best of both worlds'

Corporate governance update

Recent developments in corporate governance
The impact on organisations
Keeping up to date on corporate governance initiatives
The European and international scenes

Strategic risk management

Getting buy-in from the very top of the organisation
Developing an appropriate business case for risk management
Developing the risk management infrastructure
Implementing and embedding risk management into organisational culture

Developing an appropriate assurance framework

Assurance roles and responsibilities
Achieving combined assurance

The tone at the top

Business ethics as a corporate advantage
Ethics, culture and decision-making
International standards, global codes and ethics committees
Weaving CSR into core business practices

Assessing board and committee performance

Benefits of assessment
Techniques of assessment
Managing board dynamics

Closing comments

17:00

Close