

## A half-day course exploring leadership and control in the boardroom

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Board performance can make or break a company. Getting the right balance of skills, putting in place the right procedures and processes and managing board dynamics are increasingly seen as essential for a board to carry out its duties effectively and in the interests of the organisation.

In one-day, this course examines governance best practice associated with the role of the board, its structure and committees, and the powers and accountability of directors. Through use of case studies and roundtable discussions, it looks at how to manage and handle an effective board of directors, as well as the expectations of stakeholders and regulators. It also provides detailed advice on the selection, development and evaluation of directors, the supervision of other board-level appointments and board committees and the key drivers for board effectiveness.

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### Programme

**8.45**            **Registration**

**9.15**            **Welcome and introduction**

**The role of the board**

Leadership, strategy and managing performance  
Encouraging all board members to contribute  
Governance, management and territorial issue  
What makes a good chairman?

**Shaping the board for corporate governance**

Right for the job: who should be a director?  
Responsibilities and performance – executive and non-executives  
The challenges of staying up to date  
Evaluating performance and getting value from evaluations

**Tea/coffee**

**Key challenges for board committees**

How should committees interface with the board?  
The nominations committee: selecting and appointing directors  
The challenge of directors' remuneration

**The work of audit committees**

Are we asking too much of audit committees?  
Appointing members, finding expertise  
Managing key relationships and adding value

**Lunch**

**Risk and the board: what changes in practice?**

Corporate culture: transparency, accountability and risk awareness  
Understanding operational risk and internal control  
Can we learn from the economic crisis?

**Managing engagement**

Stewardship for performance, communicating with shareholders  
How can engagement between investors and companies be improved?  
Managing stakeholder accountability

**Tea/coffee**

**Key drivers of board effectiveness**

People, pay, purpose – getting them right and other practical issues

**Roundtable discussion: what does the future hold?**

**16.30**            **Close**